





Principles for Implementing and Evaluating Impact of NPQs in Schools

- 1. Be specific to your context each context will need a variation in approach to implementing the learning from NPQs. The key here is for leadership to have a clear strategic plan for the direction of the school and it's areas for improvement, this should guide how the learning from NPQs is implemented and impact evaluations linked to school improvement planning. "Local adaptations can have significant benefit in implementation" Powell et al 2014.
- 1. Plan intentional implementation implementation should link clearly with schools pre-existing objectives. School leaders should "...focus on selecting strategies that are a good fit for their setting the colleagues can deliver faithfully ahead of any 'particular and popular' strategies" Dyssegaard et al 2017
- 1. Give enough time Ensure there is a clear plan to give enough time for NPQ participants to embed, evaluate and sustain both their learning from NPQs as well as any subsequent initiatives or changes introduced because of this. Schools should aim to "do fewer things better regularly evaluate and de implement initiatives not having the intended impact" Evidence for Learning 2020

Implementing Learning from NPQs:

*If more than one staff member is taking part in an NPQ consideration needs to be given to how many strategies can be implemented at any one time. EEF implementation guidance and framework in Appendix A can be used to support planning any implementation.

Leaders present school improvement priorities to NPQ participant/s Participant/s gather evidence to further evaluate root causes for priorities e.g.(book trawls/staff survey/data)

Participant/s reflect and consider possible strategies based on NPQ learning.

One strategy is chosen by school leadership.

NPQ participant plans and begins strategy on a small scale* Results are brought back to leadership team to evaluate success vs roll out.

Measuring Impact of the Specialist NPQs



LTD: IMPACT QUESTIONS

How have participants awareness of evidenced informed approaches to teaching and current research impacted the school?

How has the participant contributed to developing and/or evaluating whole school CPD?

Has the participant supported other colleagues develop teaching through either 1-1 sessions or a whole staff approach?

LT: IMPACT QUESTIONS

How has teaching of the curriculum across the school or department been impacted by the participants contributions?

How has the participant supported other colleagues to better embed literacy in their teaching through either 1-1 sessions or a whole staff approach?

When has the participant had opportunities to share best practice and build relationships with those outside of their school?

LBC: IMPACT QUESTIONS

- ☐ How has the culture of the school been impacted by the participants contributions
- Are there any new approached to culture in practice in the setting
- Has participant contributed to whole staff development around culture
- ☐ When has the participant had opportunities to share best practice and build relationships with those outside of their school?

LL: IMPACT QUESTIONS

Has the culture of literacy across the school been impacted by the participants contributions?

Has the participant supported other colleagues to better embed literacy in their teaching through either 1-1 sessions or a whole staff approach?

When has the participant had opportunities to share best practice and build relationships with those outside of their school?

POSSIBLE EVIDENCE

Staff are more aware of current research – evidenced in planning/staff voice/topics covered in staff meetings.

Whole school CPD mapped against school priorities. Implementation plan in place for developing less experienced staff. Survey of staffs view on CPD within the school.

Clear approaches to 1-1 staff development evident, e.g Instructional coaching, personalised plans, staff undertaking NPQs.

NPQ participants know what the Trust and school priorities are and are able to link their knowledge to these specifically.

There are wider opportunities within the school/ Trust for NPQ participants to share their knowledge and support staff.

There is a common language in school around cognitive science and shared principles.

NPQ participants lead projects/share knowledge/ consider approaches which will support structures and priorities already highlighted by the School/ Trust Leadership.



Principles of Trust Implementation

School Prioriteis highlighted in SIP/SEF

Learning and module prinicioles from NPQ

> Impact from NPQ learning on specific group

> > EEF implementation framework used to plan and evaluate this.

Example of Principles Being Applied

LRTSHub Trust have established Teaching and learning communities with a focus of sharing good practice around improving outomes.

School Prioriteis is to improve teaching and learning, specifically highlighting literacy as a focal point.

> Explicit instruction module prinicples in NPQ

NPQ participant joins a teaching and leaning community within the trust to introduce a focus group looking at the principles of explict instruction in literacy lessons. Supporting staff in the school both through staff meetings and instructional coaching with key staff members.

Appendix A - Implementation Framework (EEF)



Problem (Why?)	Intervention Description (What?)	Implementation Activities (How?)	Implementation Outcomes (How well?)	Final Outcomes (And so?)
			Short term	Short term
			Medium term	Medium term
			Long term	Long term



National Professional Qualifications (NPQ): Leading Teacher Development Course 3 Course 5 Course 6 Course 2 Course 4 Conference (Σ) \bigcirc \bigcirc \bigcirc \bigcirc \odot Introduction Module 1 Module 1 Module 1 Module 1 Module 1 Module 1 leadership and your Theory of change Teacher expertise Identifying learning Instruction Supportive **Explore NPQLTD** professional development content development Module 2 Module 2 Module 2 Module 2 Module 2 Module 2 How people learn Habits and behaviour Culture, systems Simple model Sequencing learning **Building** and Prepare balancing insight and coherence of memory development Module 3 Module 3 Module 3 Module 3 Module 3 Module 3 Experiencing a Developing teaching Motivation Mechanisms Teacher formative Assessment and Deliver and sustain module pair assessment evaluation Clinic 1 Clinic 2 Clinic 3 Clinic 4 Clinic 5 Clinic 6 **Experiencing** a clinic **Teaching** Teaching learning The what The how **Enabling conditions** The assessment clinic

NPQ Specialist Overviews Topics which participants will cover during their course.



National Professi	onal Qualifications (NPQ): Leading Teac	ching			
Conference	Course 1 CULTURE AND LEARNING	Course 2 ASSESSMENT	Course 3 INSTRUCTION	Course 4 SUBJECT AND CURRICULUM	Course 5 PROFESSIONAL DEVELOPMENT	Course 6 IMPLEMENTATION
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Introduction leadership and your NPQLTD	Module 1 Theory of change	Module 1 Decision-driven data collection	Module 1 Introduce	Module 1 Curricular purpose	Module 1 Developing expertise	Module 1 Explore
How people learn	Module 2 Simple model of memory	Module 2 Responsive teaching	Module 2 Adapt	Module 2 Identifying learning content	Module 2 Mechanisms for behaviour change	Module 2 Prepare
Experiencing a module pair	Module 3 Culture and behaviour	Module 3 Feedback	Module 3 Embed	Module 3 Sequencing learning	Module 3 Enabling continual improvement	Module 3 Deliver and sustain
Experiencing a clinic	Clinic 1 Culture and learning	Clinic 2 Assessment	Clinic 3 Instruction	Clinic 4 Subject and curriculum	Clinic 5 Professional development	Clinic 6 The assessment clinic



National Professional Qualifications (NPQ): Leading Behaviour and Culture Course 3 Course 4 Course 5 Course 2 Course 6 Conference ()SUPPORTING ALL IMPLEMENTATION ENABLING CULTURE PROFESSIONAL CONDITIONS **PUPILS DEVELOPMENT** \bigcirc \bigcirc \bigcirc \bigcirc \odot Introduction Module 1 Module 1 Module 1 Module 1 Module 1 Module 1 leadership and Responsive Theory of change Motivating A culture of high Developing Explore **vour NPQLTD** teaching classrooms expectations expertise Module 2 Module 2 Module 2 Module 2 Module 2 Module 2 How people learn Simple model Whole-school Safe and supportive Whole child Mechanisms for Prepare of memory enabling conditions school development behaviour change Module 3 Module 3 Module 3 Module 3 Module 3 Module 3 **Experiencing a** Setting conditions Working in **Building alignment** Interventions **Enabling continual** Deliver and sustain module pair for learning partnership improvement Clinic 2 Clinic 1 Clinic 3 Clinic 4 Clinic 5 Clinic 6 **Experiencing** Supporting all Professional Teaching and **Enabling conditions** Culture The assessment a clinic development clinic learning pupils



National Profession	onal Qualifications ((NPQ): Leading Liter	асу			
Conference	Course 1 ENABLING CONDITIONS	Course 2 DEVELOPING LANGUAGE	Course 3 DEVELOPING READING	Course 4 DEVELOPING WRITING	Course 5 IMPLEMENTATION	Course 6 PROFESSIONAL DEVELOPMENT
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Introduction leadership and your NPQLTD	Module 1 Effective learning and instruction	Module 1 Developing spoken language	Module 1 Learning to read	Module 1 Learning to write	Module 1 Explore	Module 1 Developing teacher expertise
How people learn	Module 2 Motivation	Module 2 Effective vocabulary instructions	Module 2 Effective reading instructions	Module 2 Leading effective writing instruction - transcription	Module 2 Prepare	Module 2 Mechanisms for behaviour change
Experiencing a module pair	Module 3 Leading literacy	Module 3 Leading language development	Module 3 Leading reading	Module 3 Leading effective writing instruction - composition	Module 3 Deliver and sustain	Module 3 Enabling continual improvement
Experiencing a clinic	Clinic 1 Enabling conditions	Clinic 2 Developing language	Clinic 3 Developing reading	Clinic 4 Developing writing	Clinic 5 Implementation	Clinic 6 The assessment clinic